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JAN 30 2001

BIENNIAL REPORT

1998 - 1999



Governor Mel Carnahan



STATE OF MISSOURI
OFFICE OF THE ADJUTANT GENERAL
JEFFERSON CITY

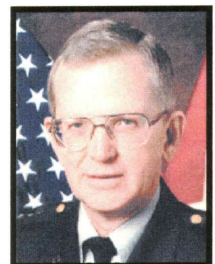
Dear Governor Carnahan:

The Missouri National Guard is proud to offer this snapshot of our major efforts of FY98 and FY99.

During the biennium, the Missouri National Guard once again demonstrated our success through our strength, readiness and hometown Guard efforts. Recruiting and retention blitzes contributed to the Guard's unique dual mission. Our soldiers and airmen deployed to support peacekeeping efforts in Eastern Europe and put real world skills to use around the globe, building roads, keeping peace through law-and-order activities, and by supporting the efforts of the regular Army. And, through our hometown focus we're able to make a real difference in communities across the state by contributing through civic involvement, assistance to law enforcement, and by providing opportunities for at-risk teens.

I'm proud of what we've accomplished. This report stands as recognition to Missouri's soldiers and airmen of a job well done.

John D. Havens
Major General, MONG
The Adjutant General



MG John D. Havens

THE GUARD MISSION

The Missouri National Guard has a DUAL MISSION.

Our **FEDERAL MISSION** is to support the U.S. national military objectives by providing trained and equipped units for mobilization.

Our **STATE MISSION** is to support the governor by providing trained personnel and unit equipment capable of deploying to protect life and property, and maintain peace, order and public safety.

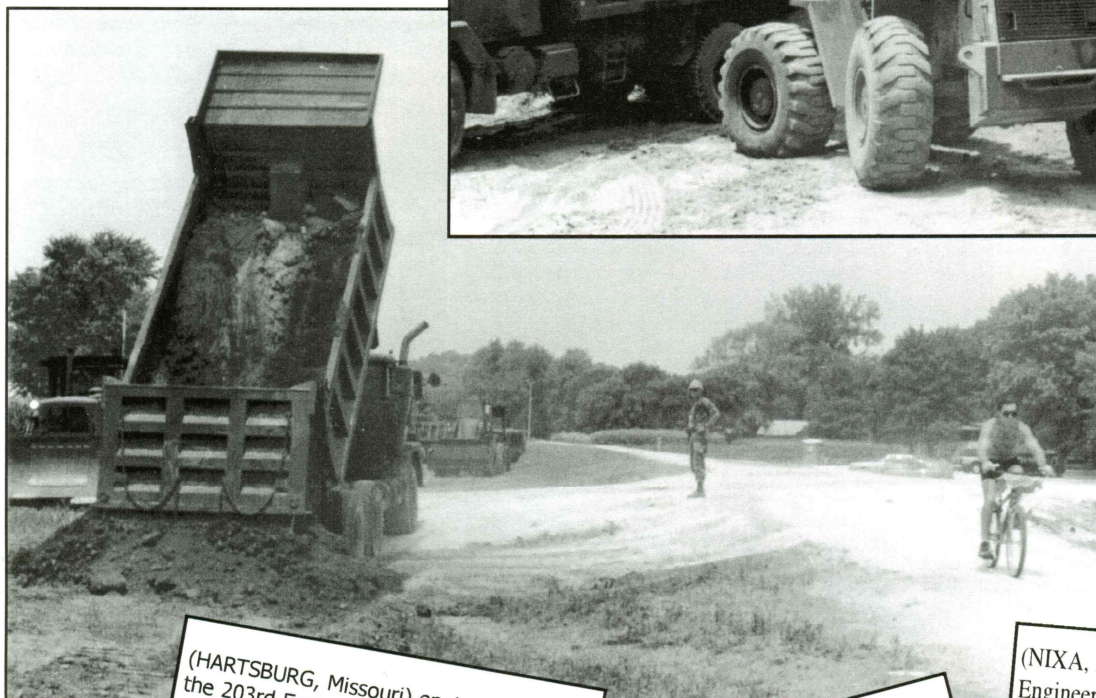


"The National Guard is America's biggest defense bargain. And we're right here in your hometown."

COMMUNITY SERVICES

"Innovative
Readiness
Training
exercises build
skills and better
communities"

Maj. Gen. John D. Havens
The Adjutant General



(HARTSBURG, Missouri) engineers from the 203rd Engineer Battalion fortified over 1,000 feet of the Katy Trail during their Annual training, leveling it to the height of adjoining sections. The project involved the movement of more than 20,000 cubic yards of dirt, leveling, grading, compacting, and re-graveling.

The Engineers accomplished the

(JOPLIN, Missouri) The Joplin High School's football team will have more room to practice this year thanks to B Company of the 203rd engineers. 50,000 cubic yards of dirt was moved to expand and realign the school's practice facility, saving the school district over \$500,000 and providing Company B an opportunity to train on skills essential to their mission. The effort was in

(NIXA, Missouri) Company A of 203rd Engineers, headquartered in Springfield, hit a homerun with their readiness training in Nixa. Over several months the unit moved more than 160,000 cubic yards of dirt to prepare a large tract for a community sports center. The site was used to build baseball and soccer fields and a parking lot.

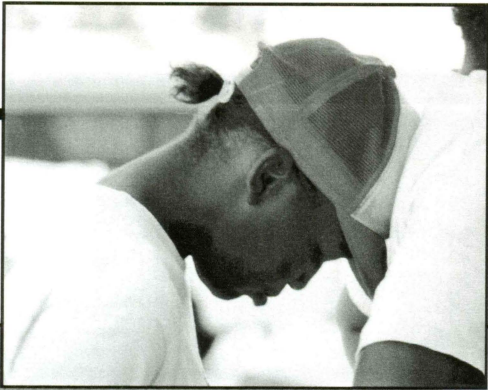
COUNTER DRUG EFFORTS

In existence since 1989, the Guard's counterdrug Supply Reduction Program provides intelligence support, case investigation and marijuana eradication support to law enforcement agencies throughout the state. The program is complemented by the Drug Demand Reduction Program. Added in 1993, demand and reduction efforts focus on providing support to anti-drug community coalitions, providing mentors, and teaching youth leadership and group problem solving skills.



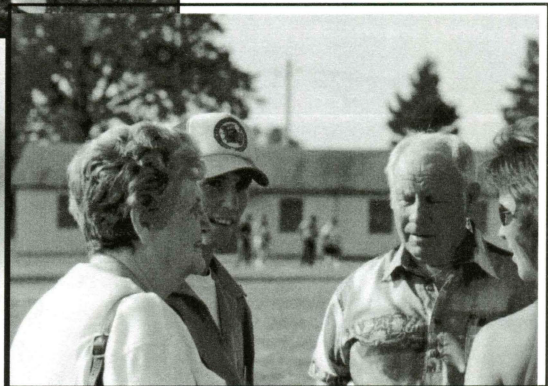
GIVING NEW LIFE TO EQUIPMENT

As the Missouri National Guard upgrades its Information system resources, it's focusing on making the best use of the older technology. In many cases the best use for old computers is to offer them to small and resource-challenged school districts. In 1997, 24 school districts from all parts of the state benefited from refurbished National Guard equipment.



MEETING THE CHALLENGE

The Missouri National Guard kicked off its program for at-risk Missouri teens -- the Show-Me Challenge program. The program features formal education coupled with military type training to help develop self-discipline, self-esteem, and work related skills. During the 1998-1999 biennium, over 150 cadets graduated from the program.



WONDERLAND CAMP

**GUARD MEMBERS VOLUNTEER TO
HELP SPECIAL NEEDS FAMILIES**

A joint venture of the Missouri National Guard and the Missouri Department of Mental Health, Camp Wonderland provides summer camp opportunities for handicapped children and adults. Over \$15,000 dollars is raised annually by Guard members to provide the opportunity to 130 campers.



"This is the sort of thing that we ought to be doing. Besides being great for the campers, it also gives their parents a break."

Brig. Gen. James Baker,
Asst. Adjutant General
Missouri Air National Guard

DEPLOYMENTS AND TRAINING



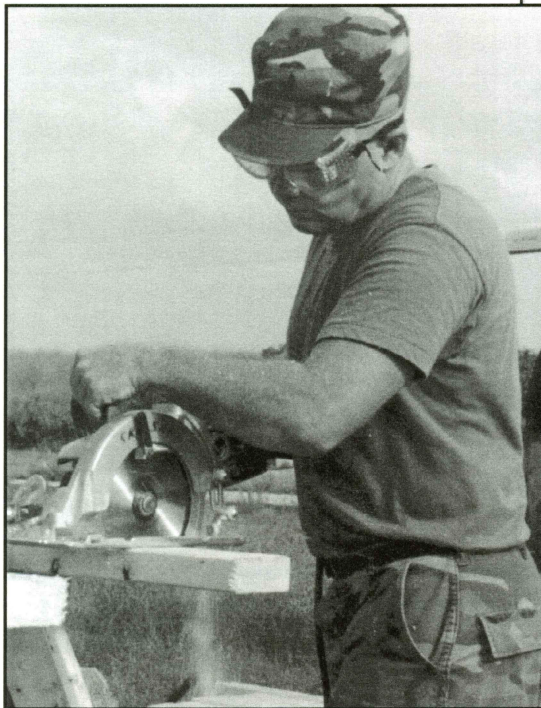
Soldiers and airmen of the National Guard have historically been trained to put their special skills to use in times of state emergency and upon federal call-up. Recently, Guard members have been using their training in real world situations - through long term unit deployments and two week rotations to on-going National Guard missions.

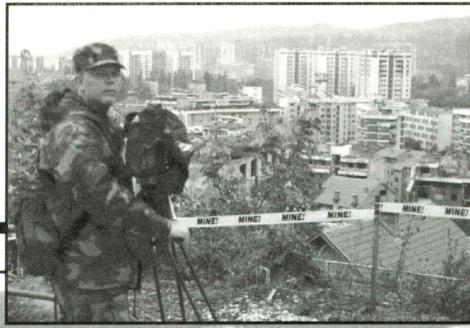
The following deployments during the biennium exemplify the readiness and training excellence of Missouri Guard members.

MISSOURI GUARD IN MACEDONIA

TASK FORCE ABLE SENTRY

33 Missouri Guard Soldiers deployed to Macedonia as part of Task Force Able Sentry. The soldiers' mission was to support the U.N. efforts to contain the conflict in the Balkan region. The contingent from Missouri provided skills needed for maintenance of U.S. facilities such as general construction, carpentry, plumbing and electrical work.





THE GUARD VOICE OVERSEAS

The 70th Mobile Public Affairs Detachment (MPAD) participated in a nine-month deployment to Germany and the Balkans in support of Operation Joint Forge. The 18-member unit, which also has members in Arkansas, was organized in 1970 to support the public affairs needs of Missouri National Guard units.



Tunisia, Africa
29 October, 1998



GUARD HISTORIANS ACTIVATED

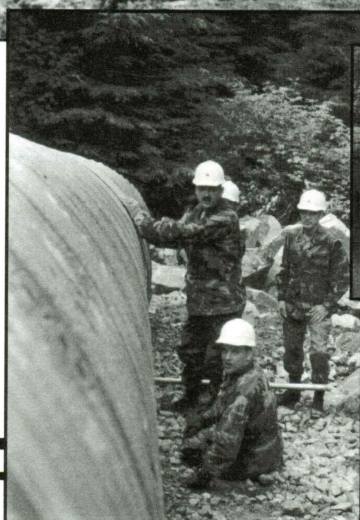
The 135th Military History Detachment deployed to Heidelberg, Germany for nine months to support U.S. Army Europe's documentation of items of historical significance from Operation Joint Endeavor and Operation Joint Guard. The 135th, normally stationed in Jefferson City, consists of three Army National Guard soldiers.





OPERATION ALASKAN ROAD

Beginning in May 1998, Missouri National Guard Engineer units began participating in Operation Alaskan Road. The mission, which is slated to last five years, will focus on construction of 12 miles of road through the Alaskan wilderness. When completed, the road will provide hard surface transportation for a population of Native Alaskans. The Washington, Utah, Alaska, Alabama and Massachusetts National Guard's are also taking part, with coordination provided by the Missouri Guard.



GUARDING PANAMA

The 1138th Military Police Company trained in Panama, supplementing the regular Army forces as they concentrated on moving U.S. Army Southern Command Headquarters. The 1138th was tasked to a law and order mission, including: guarding of the main gate and General's Quarters, providing escort and walking patrols.

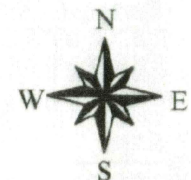
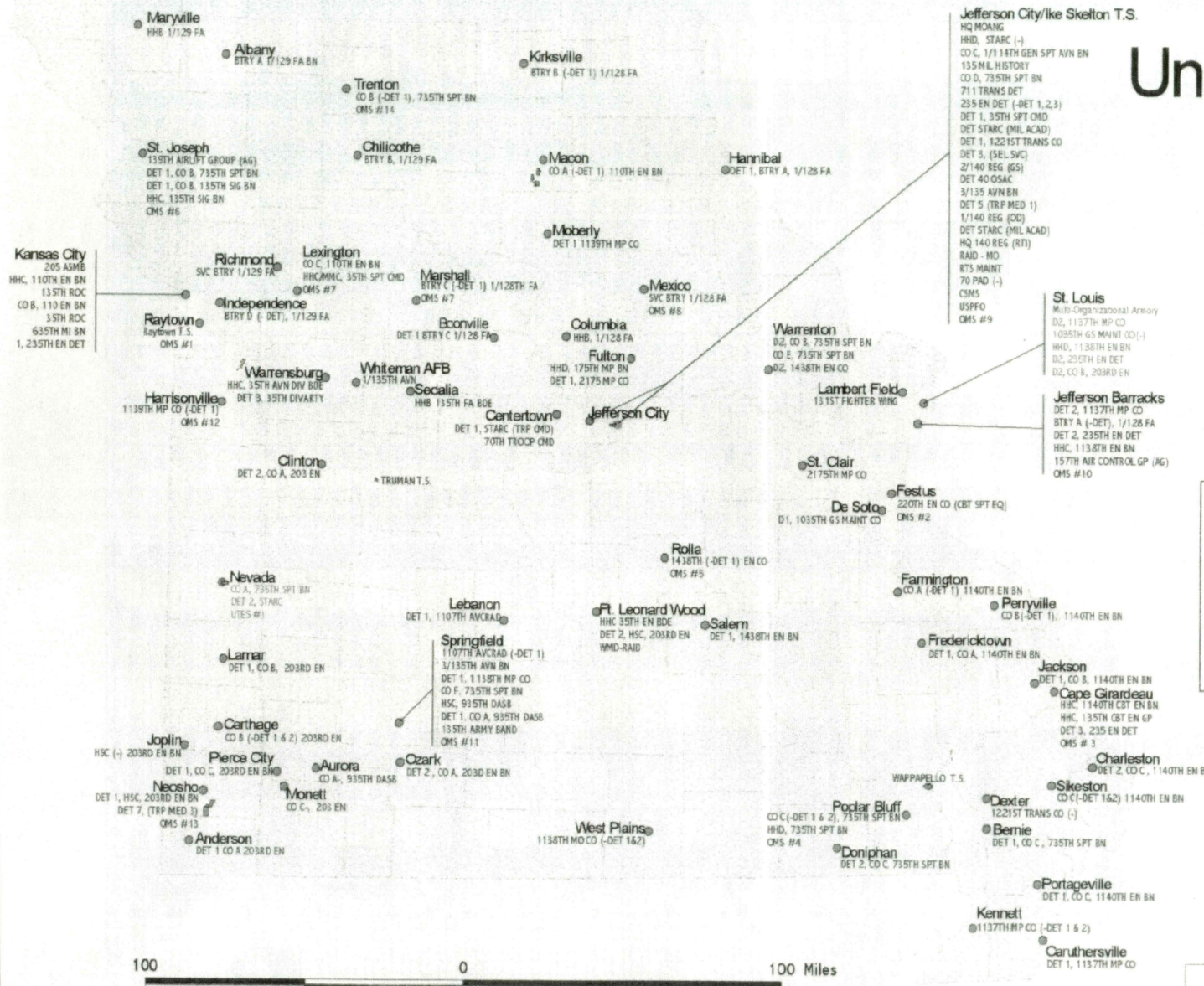


AIR GUARD IN ITALY

Fifty-three Missouri Air Guard Members of the 121st Air Control Squadron at Jefferson Barracks spent six weeks atop Mt. Jacotenente, Italy, Helping control the skies in the Bosnia and Herzegovina theater of operation. The operation, known as "Deliberate Guard," was aimed at providing a recognizable air picture of the tactical area of operation.

MISSOURI NATIONAL GUARD

Unit Locations

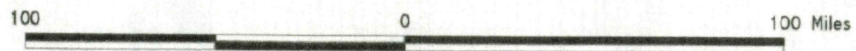


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Location

Missouri County

Training Sites



Prepared by the Missouri National Guard
 Environmental Protection Office 9/22/98

FISCAL YEAR 1998 COMMUNITY FINANCIAL IMPACT

FY 98		US	STATE	STATE	TOTAL	TOTAL	TOTAL	NUMBER OF		
		CONGRESSIONAL	SENATE	LEGISLATIVE	STATE	FEDERAL	STATE/FEDERAL	GUARD		
CITY	COUNTY	DISTRICT	DISTRICT	DISTRICT	EXPENDITURE	EXPENDITURE	EXPENDITURE	MEMBERS	AGR	TECH
ALBANY	GENTRY	6	12	5	14,075.63	746,060.92	760,136.55	100	2	2
ANDERSON	MCDONALD	7	32	130	16,971.65	294,808.68	311,780.33	43		1
AURORA	LAWRENCE	7	28	133	16,692.42	1,213,040.14	1,229,732.56	83	2	1
BERNIE	STODDARD	8	25	163	14,955.83	300,328.49	315,284.32	48	2	0
BOONVILLE	COOPER	6	6	117	14,465.01	184,902.92	199,367.93	40	1	0
CAMP CLARK	VERNON	4	28	126	-	1,407,702.84	1,407,702.84			0
CAMP CROWDER	NEWTON	7	32	130	-	61,129.20	61,129.20	24		0
CAPE GIRARDEAU	CAPE GIRARDEAU	8	12	7	58,347.73	5,286,241.34	5,344,589.07	288	8	20
CARROLLTON	CARROLL	6	12	7	17,249.50	315,328.13	332,577.63	48	2	0
CARTHAGE	JASPER	7	32	126	25,403.41	1,117,850.49	1,143,253.90	55	2	1
CARUTHERSVILLE	PEMISCOT	8	25	162	12,827.31	193,335.17	206,162.48	36	1	1
CENTERTOWN	COLE	4	6	114	34,952.54	959,716.73	994,669.27	47	6	2
CHARLESTON	MISSISSIPPI	8	27	161	17,057.62	173,889.75	190,947.37	23	1	0
CHILLICOTHE	LIVINGSTON	6	12	7	26,955.32	612,606.49	639,561.81	90	2	2
CLINTON	HENRY	4	31	120	36,514.53	172,463.21	208,977.74	45	1	1
COLUMBIA	BOONE	9	19	23	41,344.57	1,683,682.74	1,725,027.31	115	7	3
DE SOTO	JEFFERSON	3	20	104	29,332.05	351,396.63	380,728.68	78	1	0
DEXTER	STODDARD	8	25	159	23,180.84	652,705.07	675,885.91	89	3	0
DONIPHAN	RIPLEY	8	20	153	17,691.68	235,512.10	253,203.78	57	1	0
FARMINGTON	ST FRANCIS	8	20	106	29,629.88	690,947.90	720,577.78	88	2	1
FESTUS	JEFFERSON	3	22	103	34,586.46	3,837,149.91	3,871,736.37	145	3	9
FREDERICKTOWN	MADISON	8	27	106	24,754.27	144,631.70	169,385.97	21		0
FT LEONARD WOOD	PULASKI	4	33	147	78,663.00	5,259,804.60	5,338,467.60	136	8	2
FULTON	CALLAWAY	9	16	20	51,501.14	870,955.68	922,456.82	96	8	1
HANNIBAL	MARION	9	18	10	26,092.41	450,035.59	476,128.00	67	2	1
HARRISONVILLE	CASS	4	31	124	20,558.33	1,266,645.55	1,287,203.88	130	3	5
INDEPENDENCE	JACKSON	5	11	49	22,808.17	455,217.71	478,025.88	67	2	1
JACKSON	CAPE GIRARDEAU	8	27	158	9,621.18	215,332.57	224,953.75	49		0
JEFFERSON BKS (ANG)	ST LOUIS	3	1	96	135,760.03	-	135,760.03			
JEFFERSON BKS (ARNG)	ST LOUIS	3	1	96	124,100.78	2,980,904.00	3,105,004.78	351	11	0
JEFFERSON CITY (ANG)	COLE	4	6	114	-	-	-			
JEFFERSON CITY (ARNG)	COLE	4	6	114	3,411,716.82	33,166,840.63	33,180,916.26	1029	191	277
JOPLIN	JASPER	7	32	129	42,761.26	2,526,910.23	2,543,881.88	149	8	3
KANSAS CITY	JACKSON	5	9	50	164,083.53	7,800,378.68	7,817,071.10	522	20	10
KENNETT	DUNKLIN	8	25	163	16,290.58	446,656.50	462,947.08	49	2	0
KIRKSVILLE	ADAIR	9	18	2	23,358.80	476,229.73	499,588.53	63	4	1
LAMAR	BARTON	7	28	126	13,356.69	244,226.38	257,583.07	35	1	1
LEBANON	LACLEDE	4	33	146	14,044.88	624,160.76	638,205.64	68	5	1
LEXINGTON	LAFAYETTE	4	21	122	72,163.27	2,334,709.41	2,406,872.68	216	15	1
MACON	MACON	9	18	8	16,301.07	734,823.95	751,125.02	105	3	0
MARSHALL	SALINE	4	21	26	22,190.67	1,046,173.45	1,068,364.12	44	2	10
MARYVILLE	NODAWAY	6	12	4	22,815.46	1,538,577.21	1,561,392.67	103	5	3
MEXICO	AUDRAIN	9	18	21	19,220.36	1,119,431.58	1,138,651.94	60	2	10
MOBERLY	RANDOLPH	9	19	22	18,393.47	264,544.40	282,937.87	43	1	0
MONETT	BARRY	7	29	132	15,041.47	1,004,794.71	1,019,836.18	64	2	1
MTN GROVE	WRIGHT	8	33	144	27,289.35	20,202.74	47,492.09	0		0
NEOSHO	NEWTON	7	32	130	11,882.74	1,550,648.36	1,562,531.10	47	1	17
NEVADA	VERNON	4	28	126	356,249.01	4,233,033.21	4,589,282.22	151	2	12
OZARK	OZARK				-	573,554.80	573,554.80	87	3	1
PERRYVILLE	PERRY	8	27	155	17,091.17	568,100.33	585,191.50	42	4	0
PIERCE CITY	LAWRENCE	7	28	132	11,873.67	304,880.60	316,754.27	73		1
POPLAR BLUFF	BUTLER	8	25	154	40,055.00	3,126,814.51	3,166,869.51	121	9	8
PORTAGEVILLE	NEW MADRID	8	25	161	12,620.91	223,342.74	235,963.65	38		1
RAYTOWN	JACKSON	5	10	56	-	719,214.90	719,214.90			9
RICHMOND	RAY	6	21	36	22,953.02	554,208.63	577,161.65	64	4	1
ROLLA	PHELPS	8	16	149	27,836.92	2,131,289.24	2,159,126.16	85	2	8
SALEM	DENT	8	16	150	20,931.32	257,547.67	278,478.99	42	1	1
SEDALIA	PETTIS	4	21	118	34,003.18	1,552,238.82	1,586,242.00	93	8	5
SIKESTON	SCOTT	8	25	160	16,444.20	672,622.75	689,066.95	56	3	1
SPRINGFIELD	GREENE	7	30	139	49,594.84	39,433,775.88	39,483,370.72	632	41	122
ST. CLAIR	FRANKLIN	9	26	110	20,903.49	785,471.91	806,375.40	124	2	0
ST. JOSEPH (ANG)	BUCHANAN	6	34	28	203,937.56	29,431,520.49	29,635,458.05	812	89	201
ST. JOSEPH (ARNG)	BUCHANAN	6	34	28	36,924.67	2,590,696.86	2,627,621.53	179	7	10
ST. LOUIS (ANG)	ST LOUIS	2	24	79	239,258.22	42,676,167.15	42,915,425.37	1343	115	338
ST. LOUIS (ARNG)	ST LOUIS	2	24	79	-	443,548.56	443,548.56			15
TRENTON	GRUNDY	6	12	3	27,748.58	1,550,571.17	1,578,319.75	95	2	7
WARRENSBURG	JOHNSON	4	31	121	17,834.18	981,365.68	999,199.86	75	7	0
WARRENTON	WARREN	9	2	19	22,587.41	543,314.78	565,902.19	100	1	0
WEST PLAINS	HOWELL	8	29	151	33,223.15	503,565.67	536,788.82	71	1	1
WHITEMAN AFB	JOHNSON	4	31	121	41,110.44	5,656,258.16	5,697,368.60	246	13	36
TOTAL					6,140,184.65	226,546,739.48	229,116,102.22	9585	657	1167

TOTAL		TOTAL	M-DAY	TECH	AGR	FEDERAL	STATE	TOTAL PAY	FEDERAL	FEDERAL
FEDERAL	STATE	EMPLOYEE	PAY	PAY	PAY	PAY	PAY	STATE/FEDERAL	OPERATIONS	STATE
									EXPENDITURE	CONSTRUCTION
104	0.50	104.5	254,705.00	60,736.00	80,763.00	396,204.00	5,544.00	401,748.00	349,856.92	
44	0.50	44.5	109,523.15	26,852.80		136,375.95	5,544.00	141,919.95	158,432.73	
86	0.50	86.5	211,405.15	32,052.80	87,306.00	330,763.95	5,874.00	336,637.95	882,276.19	
50	0.50	50.5	122,258.40	-	99,258.00	221,516.40	5,544.00	227,060.40	78,812.09	
41		41	101,882.00	-	43,653.00	145,535.00		145,535.00	39,367.92	
0		0	-	-	-	-		-	1,407,702.84	
24		24	61,129.20	-	-	61,129.20		61,129.20	-	
316	1.00	317	733,550.40	571,064.00	443,500.00	1,748,114.40	17,964.00	1,766,078.40	3,538,126.94	
50	0.50	50.5	122,258.40	-	88,196.00	210,454.40	5,544.00	215,998.40	104,873.73	
58	0.35	58.35	140,087.75	31,179.20	88,196.00	259,462.95	4,125.00	263,587.95	858,387.54	
38	0.50	38.5	91,693.80	28,662.40	43,653.00	164,009.20	5,544.00	169,553.20	29,325.97	
55	1.00	56	119,711.35	52,769.60	342,599.00	515,079.95	17,964.00	533,043.95	444,636.78	
24	0.33	24.33	58,582.15	-	55,605.00	114,187.15	3,762.00	117,949.15	59,702.60	
94	0.50	94.5	229,234.50	20,987.20	88,196.00	338,417.70	6,762.00	345,179.70	274,188.79	
47	0.50	47.5	114,617.25	-	37,110.00	151,727.25	4,592.50	156,319.75	20,735.96	
125	1.00	126	292,910.75	65,270.40	366,029.00	724,210.15	16,575.00	740,785.15	959,472.59	269,904.00 S
79	0.50	79.5	198,669.90	-	43,653.00	242,322.90	5,544.00	247,866.90	109,073.73	
92	0.50	92.5	226,687.45	-	143,801.00	370,488.45	5,764.00	376,252.45	282,216.62	
58	0.50	58.5	145,181.85	-	43,653.00	188,834.85	5,874.00	194,708.85	46,677.25	
91	0.50	91.5	224,140.40	35,505.60	80,763.00	340,409.00	7,474.50	347,883.50	350,538.90	
157	0.50	157.5	369,322.25	267,300.80	139,967.00	776,590.05	17,664.00	794,254.05	3,060,559.86	
21	0.50	21.5	53,488.05	-	-	53,488.05	5,544.00	59,032.05	91,143.65	
146	2.00	148	346,398.80	59,758.40	523,033.00	929,190.20	21,084.00	950,274.20	4,330,614.40	
105	1.00	106	244,516.80	-	399,425.00	643,941.80	17,664.00	661,605.80	227,013.88	
70	0.50	70.5	170,652.35	37,419.20	88,196.00	296,267.55	5,874.00	302,141.55	153,768.04	
138	0.50	138.5	331,116.50	199,284.80	131,849.00	662,250.30	5,544.00	667,794.30	604,395.25	
70	0.50	70.5	170,652.35	21,112.00	88,196.00	279,960.35	5,544.00	285,504.35	175,257.36	
49	0.30	49.3	124,805.45	-	-	124,805.45	3,102.00	127,907.45	90,527.12	
0	14.00	14	-	-	-	-	68,294.59	68,294.59	-	
362	1.50	363.5	894,014.55	-	579,188.00	1,473,202.55	56,367.10	1,529,569.65	1,507,701.45	
0		0	-	-	-	-	-	-	-	
1497	148.00	1645	2,620,914.45	9,862,171.80	10,424,657.00	22,907,743.25	1,967,641.62	24,875,384.87	10,259,097.38	
160	1.00	161	379,510.45	76,086.40	459,626.00	915,222.85	16,152.00	931,374.85	1,611,687.38	
552	5.00	557	1,329,560.10	229,798.40	948,980.00	2,508,338.50	75,728.04	2,584,066.54	5,292,040.18	
51	0.50	51.5	124,805.45	-	94,739.00	219,544.45	5,544.00	225,088.45	227,112.05	
68	0.50	68.5	160,464.15	21,673.60	186,564.00	368,701.75	6,204.00	374,905.75	107,527.98	
37	0.50	37.5	89,146.75	30,305.60	37,110.00	156,562.35	6,204.00	162,766.35	87,664.03	
74	0.50	74.5	173,199.40	33,779.20	225,698.00	432,676.60	5,544.00	438,220.60	191,484.16	
232	1.00	233	550,162.80	20,987.20	871,846.00	1,442,996.00	16,716.00	1,459,712.00	891,713.41	
108	1.50	109.5	267,440.25	-	131,849.00	399,289.25	5,544.00	404,833.25	335,534.70	
56	0.50	56.5	112,070.20	283,171.20	88,169.00	483,410.40	5,566.00	488,976.40	562,763.05	
111	0.57	111.57	262,346.15	92,580.80	271,131.00	626,057.95	6,506.50	632,564.45	912,519.26	
72	0.50	72.5	152,823.00	341,140.80	94,739.00	588,702.80	5,544.00	594,246.80	530,728.78	
44	0.50	44.5	109,523.15	-	43,653.00	153,176.15	5,533.00	158,709.15	111,368.25	
67	0.75	67.75	163,011.20	20,987.20	94,739.00	278,737.40	8,580.00	287,317.40	726,057.31	
0	0.50	0.5	-	-	-	-	5,544.00	5,544.00	20,202.74	
65	6.00	71	119,711.35	487,011.20	37,110.00	643,832.55	4,169.00	648,001.55	906,815.81	
165	53.50	218.5	384,604.55	341,057.60	145,825.00	871,487.15	46,784.28	918,271.43	3,361,546.06	
91	0.50	91.5	221,593.35	26,852.80	151,696.00	400,142.15		400,142.15	173,412.65	
46	0.50	46.5	106,976.10	-	246,435.00	353,411.10	5,544.00	358,955.10	214,689.23	
74	0.25	74.25	185,934.65	32,052.80	-	217,987.45	3,102.00	221,089.45	86,893.15	
138	2.00	140	308,193.05	208,291.20	475,634.00	992,118.25	17,664.00	1,009,782.25	2,134,696.26	454,075.00 S
39	0.25	39.25	96,787.90	26,852.80	-	123,640.70	3,102.00	126,742.70	99,702.04	
9		9	-	260,852.80	-	260,852.80		260,852.80	458,362.10	
69	0.35	69.35	163,011.20	21,112.00	189,478.00	373,601.20	3,960.00	377,561.20	180,607.43	
95	1.00	96	216,499.25	246,750.40	94,739.00	557,988.65		557,988.65	1,573,300.59	
44	0.50	44.5	106,976.10	20,987.20	37,110.00	165,073.30	5,434.00	170,507.30	92,474.37	
106	0.50	106.5	236,875.65	172,764.80	505,041.00	914,681.45	6,840.00	921,521.45	637,557.37	
60	0.50	60.5	142,634.80	34,528.00	138,392.00	315,554.80	5,544.00	321,098.80	357,067.95	
795	22.25	817.25	1,609,735.60	3,897,614.24	2,030,472.00	7,537,821.84	17,421.00	7,555,242.84	31,895,954.04	
126	1.70	127.7	315,834.20	-	94,739.00	410,573.20	6,138.00	416,711.20	374,898.71	
1102	56.00	1158	2,068,204.60	11,091,242.00	2,964,752.00	16,124,198.60	103,267.22	16,227,465.82	11,117,877.15	2,189,444.74 F
196	0.75	196.75	455,921.95	302,868.80	364,158.00	1,122,948.75	8,292.63	1,131,241.38	1,467,748.11	
1796	37.00	1833	3,420,688.15	14,752,667.00	3,439,818.00	21,613,173.15	110,353.45	21,723,526.60	21,062,994.00	
15		15	-	443,548.56	-	443,548.56		443,548.56	-	
104	0.70	104.7	241,969.75	263,369.60	88,196.00	593,535.35	7,920.00	601,455.35	957,035.82	
82	0.50	82.5	191,028.75	-	443,687.00	634,715.75	5,082.00	639,797.75	346,649.93	
101	0.84	101.84	254,705.00	-	51,086.00	305,791.00	5,544.00	311,335.00	237,523.78	
73	0.35	73.35	180,840.55	28,683.20	43,653.00	253,176.75	3,960.00	257,136.75	250,388.92	
295	1.00	296	626,574.30	1,522,435.20	671,782.00	2,820,791.50	16,614.00	2,837,405.50	2,835,466.66	
11409	379.74	11788.74	24,413,474.25	46,704,179.60	30,313,091.00	101,430,744.85	2,865,963.43	104,296,708.28	122,926,549.89	2,913,423.74

FISCAL YEAR 1999 COMMUNITY FINANCIAL IMPACT

FY 99		US	STATE	STATE	TOTAL	TOTAL	TOTAL	NUMBER OF		
		CONGRESSIONAL	SENATE	LEGISLATIVE	STATE	FEDERAL	STATE/FEDERAL	GUARD		
CITY	COUNTY	DISTRICT	DISTRICT	DISTRICT	EXPENDITURE	EXPENDITURE	EXPENDITURE	MEMBERS	AGR	TECH
ALBANY	GENTRY	6	12	5	15,642.61	558,902.00	574,544.61	94	3	2
ANDERSON	MCDONALD	7	32	130	11,239.00	225,593.92	236,832.92	48		1
AURORA	LAWRENCE	7	28	133	19,415.01	1,240,037.26	1,259,452.27	172	1	1
BERNIE	STODDARD	8	25	163	15,974.20	199,899.64	215,873.84	39	1	1
BOONVILLE	COOPER	6	6	117	12,180.42	194,192.54	206,372.96	36	1	
CAMP CLARK	VERNON	4	28	126		372,418.52	372,418.52			8
CAMP CROWDER	NEWTON	7	32	130		163,138.66	163,138.66	27		
CAPE GIRARDEAU	CAPE GIRARDEAU	8	12	7	50,634.80	3,017,916.18	3,068,550.98	353	10	22
CARROLLTON	CARROLL	6	12	7	14,686.42	316,042.03	330,728.45	49	2	
CARTHAGE	JASPER	7	32	126	22,378.81	451,333.40	473,712.21	58	2	1
CARUTHERSVILLE	PEMISCOT	8	25	162	12,258.45	179,960.70	192,219.15	35	1	1
CENTERTOWN	COLE	4	6	114	39,671.01	812,669.46	852,340.47	78	5	3
CHARLESTON	MISSISSIPPI	8	27	161	16,615.93	191,819.16	208,435.09	26	1	
CHILLICOTHE	LIVINGSTON	6	12	7	23,733.33	500,502.08	524,235.41	91	3	1
CLINTON	HENRY	4	31	120	18,110.21	371,119.80	389,230.01	62	1	1
COLUMBIA	BOONE	9	19	23	41,167.99	1,117,860.78	1,159,028.77	106	8	2
DE SOTO	JEFFERSON	3	20	104	19,491.24	310,396.09	329,887.33	70	1	
DEXTER	STODDARD	8	25	159	27,140.07	637,197.24	664,337.31	78	4	
DONIPHAN	RIPLEY	8	20	153	15,604.28	600,807.09	616,411.37	64	4	
FARMINGTON	ST FRANCIS	8	20	106	13,988.15	561,867.85	575,856.00	91	1	2
FESTUS	JEFFERSON	3	22	103	36,641.56	1,433,696.88	1,470,338.44	181	3	8
FREDERICKTOWN	MADISON	8	27	106	13,042.33	132,006.67	145,049.00	23		
FT LEONARD WOOD	PULASKI	4	33	147	66,749.05	3,372,295.06	3,439,044.11	210	32	3
FULTON	CALLAWAY	9	16	20	38,335.28	903,736.23	942,071.51	122	6	
HANNIBAL	MARION	9	18	10	19,514.86	441,545.72	461,060.58	64	1	1
HARRISONVILLE	CASS	4	31	124	16,493.23	1,114,953.60	1,131,446.83	135	3	6
INDEPENDENCE	JACKSON	5	11	49	22,435.26	526,309.18	548,744.44	81	3	
JACKSON	CAPE GIRARDEAU	8	27	158	11,144.46	294,300.53	305,444.99	59		
JEFFERSON BKS (ANG)	ST LOUIS	3	1	96	138,551.19	-	138,551.19			
JEFFERSON BKS (ARNG)	ST LOUIS	3	1	96	109,856.60	3,054,506.05	3,164,362.65	398	14	21
JEFFERSON CITY (ANG)	COLE	4	6	114	-	-	-			
JEFFERSON CITY (ARNG)	COLE	4	6	114	4,752,431.57	47,788,208.01	52,540,639.58	1123	188	262
JOPLIN	JASPER	7	32	129	40,667.21	1,378,782.96	1,419,450.17	159	6	2
KANSAS CITY	JACKSON	5	9	50	180,108.13	4,763,270.32	4,943,378.45	620	23	5
KENNETT	DUNKLIN	8	25	163	17,071.90	438,188.68	455,260.58	51	3	
KIRKSVILLE	ADAIR	9	18	2	21,086.34	385,800.08	406,886.42	63	2	1
LAMAR	BARTON	7	28	126	17,757.60	127,723.19	145,480.79	32		1
LEBANON	LACLEDE	4	33	146	15,343.84	617,346.00	632,689.84	70	4	1
LEXINGTON	LAFAYETTE	4	21	122	79,053.92	2,071,850.42	2,150,904.34	228	14	2
MACON	MACON	9	18	8	15,474.99	802,306.27	817,781.26	128	3	
MARSHALL	SALINE	4	21	26	35,934.83	768,269.27	804,204.10	48	2	8
MARYVILLE	NODAWAY	6	12	4	25,616.74	989,475.34	1,015,092.08	105	5	3
MEXICO	AUDRAIN	9	18	21	18,401.38	767,653.21	786,054.59	58	1	11
MOBERLY	RANDOLPH	9	19	22	28,814.40	305,646.03	334,460.43	46	1	
MONETT	BARRY	7	29	132	17,548.83	490,909.66	508,458.49	68	2	1
MTN GROVE	WRIGHT	8	33	144	1,255.08	-	1,255.08			
NEOSHO	NEWTON	7	32	130	11,916.56	954,604.86	966,521.42	35		15
NEVADA	VERNON	4	28	126	665,481.37	3,439,773.04	4,105,254.41	154	3	2
OZARK	OZARK				41,005.11	596,423.96	637,429.07	85	3	1
PERRYVILLE	PERRY	8	27	155	16,994.65	480,152.22	497,146.87	50	4	1
PIERCE CITY	LAWRENCE	7	28	132	7,020.01	294,713.75	301,733.76	70		1
POPLAR BLUFF	BUTLER	8	25	154	38,109.20	1,463,883.12	1,501,992.32	141	10	6
PORTAGEVILLE	NEW MADRID	8	25	161	12,360.34	184,546.08	196,906.42	35		1
RAYTOWN	JACKSON	5	10	56	-	557,903.43	557,903.43			9
RICHMOND	RAY	6	21	36	16,908.65	264,134.79	281,043.44	42	1	
ROLLA	PHELPS	8	16	149	28,160.69	711,582.04	739,742.73	80	1	8
SALEM	DENT	8	16	150	19,205.13	173,196.02	192,401.15	31		1
SEDALIA	PETTIS	4	21	118	22,961.04	1,357,891.10	1,380,852.14	100	6	4
SIKESTON	SCOTT	8	25	160	12,248.89	360,994.00	373,242.89	57	3	1
SPRINGFIELD	GREENE	7	30	139	64,204.89	70,068,331.42	70,132,536.31	595	42	127
ST. CLAIR	FRANKLIN	9	26	110	21,300.91	772,074.42	793,375.33	123	3	1
ST. JOSEPH (ANG)	BUCHANAN	6	34	28	190,752.65	46,408,620.81	46,599,373.46	843	92	209
ST. JOSEPH (ARNG)	BUCHANAN	6	34	28	33,184.33	1,785,476.29	1,818,660.62	169	5	11
ST. LOUIS (ANG)	ST LOUIS	2	24	79	245,378.52	69,681,924.10	69,927,302.62	1395	119	351
ST. LOUIS (ARNG)	ST LOUIS	2	24	79	-	-	-			
TRENTON	GRUNDY	6	12	3	27,841.32	699,846.31	727,687.63	85	2	6
WARRENSBURG	JOHNSON	4	31	121	34,428.92	974,104.41	1,008,533.33	91	7	
WARRENTON	WARREN	9	2	19	24,502.22	1,102,043.75	1,126,545.97	103	3	1
WEST PLAINS	HOWELL	8	29	151	28,926.50	561,857.12	590,783.62	65	2	1
WHITEMAN AFB	JOHNSON	4	31	121	76,814.11	5,003,241.65	5,080,055.76	264	15	36
TOTAL					\$7,768,968.52	\$292,889,772.45	\$300,658,740.97	10,262	686	1175

TOTAL FEDERAL	STATE	TOTAL EMPLOYEE	M-DAY PAY	TECH PAY	AGR PAY	FEDERAL PAY	STATE PAY	TOTAL PAY STATE/FEDERAL	FEDERAL OPERATIONS EXPENDITURE	FEDERAL STATE CONSTRUCTION
99	0.50	100	\$ 247,180.52	\$ 26,976.93	\$ 119,016.00	393,173.45	5,644.80	398,818.25	165,728.55	
49	0.50	50	\$ 126,219.84	\$ 18,227.95		144,447.79	5,644.80	150,092.59	81,146.13	
174	0.50	175	\$ 452,287.76		\$ 41,680.00	493,967.76	5,997.60	499,965.36	746,069.50	
41	0.50	42	\$ 102,553.62	\$ 3,956.02	\$ 41,680.00	148,189.64	5,644.80	153,834.44	51,710.00	
37		37	\$ 94,664.88		\$ 41,680.00	136,344.88		136,344.88	57,847.66	
8		8	\$ -	\$ 334,208.66		334,208.66		334,208.66	38,209.86	
27		27	\$ 70,998.66			70,998.66		70,998.66	-	\$ 92,140.00 F
385	1.00	386	\$ 928,241.74	\$ 724,173.66	\$ 501,681.00	2,154,096.40	20,985.60	2,175,082.00	863,819.78	
51	0.50	52	\$ 128,849.42		\$ 84,146.00	212,995.42	5,644.80	218,640.22	103,046.61	
61	0.35	61	\$ 152,515.64	\$ 43,894.50	\$ 84,146.00	280,556.14	4,032.00	284,588.14	170,777.26	
37	0.50	38	\$ 92,035.30		\$ 41,680.00	133,715.30	5,644.80	139,360.10	46,245.40	
86	1.00	87	\$ 205,107.24	\$ 155,263.10	\$ 252,071.00	612,441.34	15,640.26	628,081.60	200,228.12	
27	0.33	27	\$ 68,369.08	\$ 35,639.19	\$ 46,821.00	150,829.27	3,830.40	154,659.67	40,989.89	
95	0.50	96	\$ 239,291.78	\$ 25,893.93	\$ 112,992.00	378,177.71	5,644.80	383,822.51	122,324.37	
64	0.50	65	\$ 163,033.96	\$ 33,712.08	\$ 41,680.00	238,426.04	5,474.00	243,900.04	132,693.76	
116	1.00	117	\$ 278,735.48	\$ 34,577.53	\$ 404,068.00	717,381.01	20,351.20	737,732.21	400,479.77	
71	0.50	72	\$ 184,070.60		\$ 41,680.00	225,750.60	6,232.80	231,983.40	84,645.49	
82	0.50	83	\$ 205,107.24		\$ 199,880.00	404,987.24	5,644.80	410,632.04	232,210.00	
68	0.50	69	\$ 168,293.12		\$ 200,303.00	368,596.12	6,225.20	374,821.32	232,210.97	
94	0.50	95	\$ 239,291.78	\$ 51,252.06	\$ 41,680.00	332,223.84	5,644.80	337,868.64	229,644.01	
192	0.50	193	\$ 475,953.98	\$ 330,859.54	\$ 125,826.00	932,639.52	18,204.00	950,843.52	501,057.36	
23	0.50	24	\$ 60,480.34	\$ 44,486.08		104,966.42	5,644.80	110,611.22	27,040.25	
245	2.00	247	\$ 552,211.80	\$ 105,397.25	\$ 1,802,474.00	2,460,083.05	18,204.00	2,478,287.05	912,212.01	
128	1.00	129	\$ 320,808.76		\$ 359,645.00	680,453.76	18,204.00	698,657.76	223,282.47	
66	0.50	67	\$ 168,293.12	\$ 2,367.50	\$ 53,543.00	224,203.62	3,875.20	228,078.82	217,342.10	
144	0.50	145	\$ 354,993.30	\$ 276,049.97	\$ 131,850.00	762,893.27	6,160.00	769,053.27	352,060.33	
84	0.50	85	\$ 212,995.98	\$ 21,316.68	\$ 125,826.00	360,138.66	5,644.80	365,783.46	166,170.52	
59	0.30	59	\$ 155,145.22	\$ 38,011.32		193,156.54	3,421.60	196,578.14	101,143.99	
0	14.00	14	\$ -			-	71,971.12	71,971.12	-	
433	1.50	435	\$ 1,046,572.84	\$ 467,252.40	\$ 668,746.00	2,182,571.24	46,731.30	2,229,302.54	871,934.81	
0		-	\$ -			-		-	-	
1573	148.00	1,721	\$ 2,953,018.34	\$ 12,682,553.93	\$ 9,734,657.00	25,370,229.27	2,283,472.08	27,653,701.35	22,417,978.74	
167	1.00	168	\$ 418,103.22	\$ 124,486.55	\$ 284,449.00	827,038.77	14,188.00	841,226.77	551,744.19	
648	5.00	653	\$ 1,630,339.60	\$ 242,128.29	\$ 1,176,555.00	3,049,022.89	76,589.46	3,125,612.35	1,714,247.43	
54	0.50	55	\$ 134,108.58		\$ 138,660.00	272,768.58	5,644.80	278,413.38	165,420.10	
66	0.50	67	\$ 165,663.54	\$ 31,482.38	\$ 83,360.00	280,505.92	5,874.80	286,380.72	105,294.16	
33	0.50	34	\$ 84,146.56			84,146.56	5,773.60	89,920.16	43,576.63	
75	0.50	76	\$ 184,070.60		\$ 173,530.00	357,600.60	6,605.20	364,205.80	259,745.40	
244	1.00	245	\$ 599,544.24	\$ 3,290.47	\$ 705,399.00	1,308,233.71	17,555.99	1,325,789.70	763,616.71	
131	1.50	133	\$ 336,586.24		\$ 112,992.00	449,578.24	5,644.80	455,223.04	352,728.03	
58	0.50	59	\$ 126,219.84	\$ 466,501.75	\$ 84,146.00	676,867.59	6,021.40	682,888.99	91,401.68	
113	0.57	114	\$ 276,105.90	\$ 126,439.82	\$ 224,267.00	626,812.72	6,036.80	632,849.52	362,662.62	
70	0.50	71	\$ 152,515.64	\$ 450,443.69	\$ 48,490.00	651,449.33	5,644.80	657,094.13	116,203.88	
47	0.50	48	\$ 120,960.68	\$ 5,546.66	\$ 41,680.00	168,187.34	5,650.40	173,837.74	137,458.69	
71	0.75	72	\$ 178,811.44	\$ 30,516.41	\$ 90,170.00	299,497.85	8,736.00	308,233.85	191,411.81	
0	0.50	1	\$ -			-	1,142.40	1,142.40	-	
50	6.00	56	\$ 92,035.30	\$ 616,851.37		708,886.67	5,644.80	714,531.47	245,718.19	
159	53.50	213	\$ 404,955.32	\$ 90,238.00	\$ 138,660.00	633,853.32	297,737.86	931,591.18	2,805,919.72	
89	0.50	90	\$ 223,514.30	\$ 31,348.13	\$ 136,991.00	391,853.43	4,984.00	396,837.43	204,570.53	
55	0.50	56	\$ 131,479.00	\$ 2,346.22	\$ 200,666.00	334,491.22	5,644.80	340,136.02	145,661.00	
71	0.25	71	\$ 184,070.60	\$ 43,679.79		227,750.39	2,895.20	230,645.59	66,963.36	
157	2.00	159	\$ 370,770.78	\$ 317,356.32	\$ 644,302.00	1,332,429.10	18,204.00	1,350,633.10	131,454.02	
36	0.25	36	\$ 92,035.30	\$ 37,601.38		129,636.68	2,895.20	132,531.88	54,909.40	
9		9	\$ -	\$ 476,400.13		476,400.13		476,400.13	81,503.30	
43	0.35	43	\$ 110,442.36	\$ 7,505.27	\$ 48,490.00	166,437.63	4,704.00	171,141.63	97,697.16	
89	1.00	90	\$ 210,366.40	\$ 242,886.25	\$ 41,680.00	494,932.65	2,780.00	497,712.65	216,649.39	
32	0.50	33	\$ 81,516.98	\$ 24,561.93		106,078.91	6,656.40	112,735.31	67,117.11	
110	0.50	111	\$ 262,958.00	\$ 180,146.94	\$ 307,832.00	750,936.94	5,668.80	756,605.74	606,954.16	
61	0.50	62	\$ 149,886.06		\$ 90,170.00	240,056.06	5,644.80	245,700.86	120,937.94	
764	22.25	786	\$ 1,564,600.10	\$ 9,218,056.09	\$ 2,063,961.00	12,846,617.19	26,292.80	12,872,909.99	57,221,714.23	
127	1.70	129	\$ 323,438.34	\$ 47,828.72	\$ 152,176.00	523,443.06	6,652.80	530,095.86	248,631.36	
1144	56.00	1,200	\$ 8,224,661.77	\$ 11,951,499.40	\$ 3,077,403.00	23,253,564.17	109,293.19	23,362,857.36	20,981,208.48	\$ 2,173,848.16 F
185	0.75	186	\$ 444,399.02	\$ 441,653.28	\$ 310,452.00	1,196,504.30	8,593.20	1,205,097.50	588,971.99	
1865	37.00	1,902	\$ 11,596,843.00	\$ 19,224,328.48	\$ 3,921,687.00	34,742,858.48	117,852.58	34,860,711.06	34,939,065.62	
93	0.70	94	\$ 223,514.30	\$ 247,968.21	\$ 71,312.00	542,794.51	9,408.00	552,202.51	157,051.80	
98	0.50	99	\$ 239,291.78		\$ 426,177.00	665,468.78	10,519.95	675,988.73	308,635.63	
107	0.84	108	\$ 270,846.74	\$ 68,051.32	\$ 426,177.00	765,075.06	5,667.20	770,742.26	336,968.69	
68	0.35	68	\$ 170,922.70	\$ 32,866.91	\$ 120,278.00	324,067.61	4,300.80	328,368.41	237,789.51	
315	1.00	316	\$ 694,209.12	\$ 241,959.01	\$ 708,821.00	1,644,989.13	16,232.19	1,661,221.32	3,358,252.52	
12,123	379.74	12,503	\$ 40,921,254.69	\$ 60,482,039.45	\$ 31,350,384.00	\$ 132,753,678.14	\$ 3,464,841.38	\$ 136,218,519.52	\$ 157,870,106.15	\$ 2,265,988.16

